Bloomberg: KLBF IJ

Consumer Sector

25 August 2025 JCI Index 7,939



BUY

Target Price (IDR)	1,600
Potential Upside (%)	20.8

Company Data	
Cons. Target Price (IDR)	1,746
SSI vs. Cons. (%)	91.6

SSI vs. Cons. (%)	91.6
Stock Information	
Last Price (IDR)	1,325
Shares Issued (Mn)	46,813
Market Cap. (IDR Bn)	62,028
52-Weeks High/Low (IDR)	1,795/985
3M Avg. Daily Value (IDR Bn)	59.2
Free Float (%)	38.5
Shareholder Structure (%):	
Others (>10%)	58.1
Treasury Shares	3.1
Others (>5%)	0.3
Public	38.5

Stock Performance								
(%)	YTD	1M	3M	12M				
Absolute	(2.6)	(10.8)	(9.2)	(23.0)				
JCI Return	12.1	5.2	10.1	5.2				
Relative	(14.7)	(16.0)	(19.3)	(28.2)				



Company Background

Established in 1966, KLBF is one of the leading publicly listed pharmaceutical companies in Southeast Asia, with operations spanning across ASEAN, East Asia, the Middle East, and Africa. KLBF maintains a well-diversified portfolio in pharmaceuticals, consumer health, nutrition, and distribution, supported by three major DCs in Indonesia.

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Down but Not Out

Topline experienced QoQ declines in Consumer Health and Nutritionals. In 2Q25, KLBF booked revenue of IDR 8.2tn (+3.4% YoY; -6.9% QoQ), bringing 6M25 topline to IDR 17.1tn (+4.6% YoY), slightly lower than our expectation, resulting in our downward revisions (figure 1). We saw relatively stable QoQ performance of Prescription reaching IDR 2.5tn (+6.0% YoY; -0.9% QoQ) with Distribution coming in at IDR 2.8tn (+9.1% YoY; -2.2% QoQ). However, Consumer Health experienced notable QoQ decline due to seasonality with revenue falling to IDR 1.1tn (+0.9% YoY; -20.2% QoQ), while Nutrition also weakened to IDR 1.9tn (-5.8% YoY; -11.8% QoQ), largely due to subdued purchasing power weighing on overall sales. Nonetheless, it is worth noting that in dairy category, KLBF's sales contraction (-3% YoY; Industry: -9% YoY) was better than the sector, reflecting consumer confidence in its products.

Lower raw materials prices cushioning margins. On the profitability front, KLBF's 2Q25 GPM stood at 40.7% (1Q25: 41.6%; 2Q24: 39.5%), slightly lower compared to 1Q25 due to business mix changes. This is despite COGS being partly cushioned by lower raw materials prices, including oil-related (USD 67.2/bbl, -18.9% YoY), including packaging (PP dropped -3.6% YoY) and skim milk powder (USD 2,430/MT, -0.9% YoY). EBIT margin narrowed to 12.9% (1Q25: 15.6%; 2Q24: 13.5%), which we attribute to higher A&P run rate of 8.6% (1Q25: 8.0%; 2Q24: 6.5%) as the company focuses on revitalizing its legacy brands to stay relevant among younger consumers. At the bottom line, KLBF booked 2Q25 net profit of IDR 898bn (+6.0% YoY; -16.6% QoQ), bringing 6M25 net profit to IDR 2.0tn (+9.4% YoY), slightly lower than our forecast.

Lower company guidance. Following its 1H25 results, KLBF revised down FY25 topline and bottom-line growth guidance to 6–8% (previous: 8–10%), following this we adjust our topline and bottomline expectations by -3.9/-9.5% 2025F. Nutritional segment is projected to grow only ~1–3% (previous: mid-single-digit growth) amid weak consumer purchasing power. To adapt to shifting consumer behavior toward value-for-money products, particularly in Nutritional and Consumer Health, KLBF plans to introduce more affordable SKUs (e.g., sachets) to provide lower price points, while its flagship products such as Morinaga and Entrasol are positioned at premium vs. peers. For Pharmaceutical segment (~9–11% FY25 growth), specialty products are expected to sustain robust double-digit growth, with significant room for expansion, especially in oncology. Meanwhile, Distribution & Logistics segment (~high-single to low-double digit FY25 growth) will be supported by new principals and larger medical equipment SKUs; KLBF currently awaits BPOM's approval as early as next month on its PET scan (Cyclotron) equipment for commercialization in Jakarta area.

Maintain BUY on potential new strategy as positive longer-term catalyst. While KLBF is currently not the cheapest in the sector in terms of valuation, we currently retain our BUY rating given its strategy to reshape business mix contributions, which could be accretive to profitability over the longer term. In addition, we like the defensive nature of its products on the back of the current difficult and challenging market operating conditions. Key risks to our call: 1) swing in raw materials prices, 2) elevated DXY, and 3) weaker-than-expected purchasing power.

Key Data, Ratios & Valuations (at closing price IDR 1,325 per share)									
Y/E Dec	23A	24A	25F	26F	27F				
Revenue (IDR Bn)	30,449	32,628	34,403	37,012	39,952				
Net Profit (IDR Bn)	2,767	3,241	3,501	3,831	4,187				
P/S Ratio (x)	2.0	1.9	1.8	1.7	1.6				
EPS (IDR)	59.0	69.1	74.7	81.7	89.3				
EPS Growth (%)	(18.2)	17.1	8.0	9.4	9.3				
P/E Ratio (x)	22.4	19.2	17.7	16.2	14.8				
P/BV Ratio (x)	2.7	2.5	2.3	2.2	2.0				
DPS (IDR)	38.0	31.0	34.6	37.3	40.9				
ROAE (%)	14.3	14.7	15.0	15.2	15.4				
ROAA (%)	11.9	12.4	12.6	12.9	13.1				
Net Gearing (x)	NC	NC	NC	NC	NC				

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Figure 1. Earnings Revisions

	Before			Revision			Percentage		
	2025F	2026F	2027F	2025F	2026F	2027F	2025F	2026F	2027F
Revenue (IDR bn)	35,801	39,653	43,936	34,403	37,012	39,952	-3.9%	-6.7%	-9.1%
growth (%)	9.7%	10.8%	10.8%	5.4%	7.6%	7.9%			
Operating profit (IDR bn)	4,878	5,565	6,292	4,400	4,779	5,180	-9.8%	-14.1%	-17.7%
growth (%)	17.0%	14.1%	13.1%	5.5%	8.6%	8.4%			
Net profit (IDR bn)	3,870	4,438	5,050	3,501	3,831	4,187	-9.5%	-13.7%	-17.1%
growth (%)	19.4%	14.7%	13.8%	8.0%	9.4%	9.3%			

Sources: KLBF, SSI Research

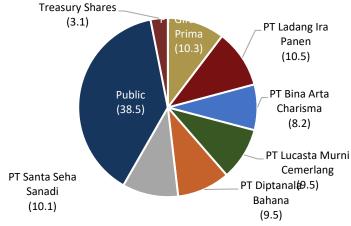
Figure 2. 2Q25 Results, post earnings adjustments

KLBF 2Q25 Results (IDR Bn)	2Q25	1Q25	2Q24	QoQ (%)	YoY (%)	6M25	6M24	YoY (%)	6M25/ SSI (%)	6M25/ Cons (%)
Revenue	8,234	8,845	7,965	(6.9)	3.4	17,079	16,328	4.6	47.7	48.7
Gross Profit	3,349	3,676	3,143	(8.9)	6.6	7,026	6,464	8.7	49.6	50.3
Operating Profit	1,065	1,381	1,073	(22.9)	(0.8)	2,446	2,293	6.7	50.1	53.7
Net Profit	898	1,077	848	(16.6)	6.0	1,975	1,805	9.4	51.0	55.6
Core Profit	817	1,077	834	(24.1)	(2.0)	1,894	1,780	6.4	48.9	53.3
Key Ratios										
GPM (%)	40.7	41.6	39.5	-	-	41.1	39.6	-	-	-
OPM (%)	12.9	15.6	13.5	-	-	14.3	14.0	-	-	-
NPM (%)	10.9	12.2	10.6	-	-	11.6	11.1	-	-	-

Sources: KLBF, SSI Research

Figure 3. Ownership Structure





Sources: KLBF, SSI Research

We cut our 25F top line and bottom line forecasts by -3.9% and -9.5% respectively, driven by softer purchasing power and lowered management guidance

In 2Q25, KLBF's topline reached IDR 8.2tn (+3.4% YoY; -6.9% QoQ), despite solid performances in Prescription and Distribution segments

Domestic investors hold 74.2% ownership in KLBF, while the remaining 25.8% is held by foreign investors

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Appendix

Company Overview

Established in 1966, Kalbe Farma is one of the leading publicly listed pharmaceutical companies in Southeast Asia. The company has maintained its reputation as an integrated healthcare provider through diversified portfolio that includes pharmaceuticals, consumer health, nutritionals, and distribution & logistics. In 1991, Kalbe made its debut on the Indonesia Stock Exchange under the ticker 'KLBF'. With decades of presence in Indonesia, Kalbe has built strong brand recognition in the domestic market, supported by well-known products such as Procold, Extra Joss, Promag, Hydro Coco, Komix, and Sakatonik. Its nationwide coverage is anchored by 3 main distribution centers located in Jakarta, Cikarang, and Surabaya, enabling efficient service to hospitals, pharmacies, and retail outlets across the country. Internationally, Kalbe has expanded its presence across ASEAN, East Asia, the Middle East, and parts of Africa. As of 2024, the company operated more than 48 subsidiaries and employed a workforce of approximately 16,700 people.

KLBF is an integrated healthcare company with strong brand presence,...

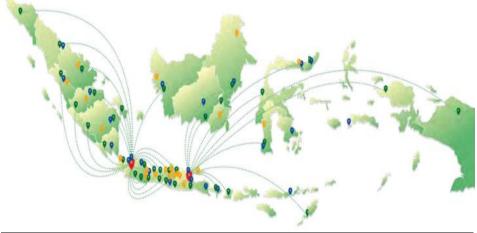
Figure 3. Product Portfolio



...,offering various well-known products such as Extra Joss, Promag, Komix, Sakatonik, Hydro Coco

Sources: KLBF, SSI Research

Figure 4. Pharmaceuticals Network Distribution



Sources: KLBF, SSI Research

KLBF's pharmaceutical distribution network consists of 72 branches and three main distribution centers across Indonesia, serving more than 200,000 outlets with prescription drugs, consumer health products, medical instruments and diagnostics, as well as fine chemical raw materials

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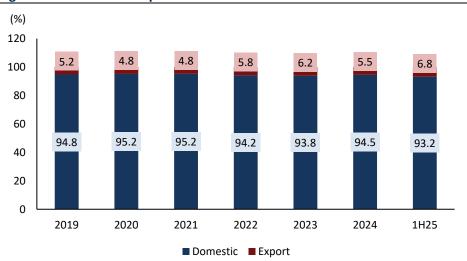
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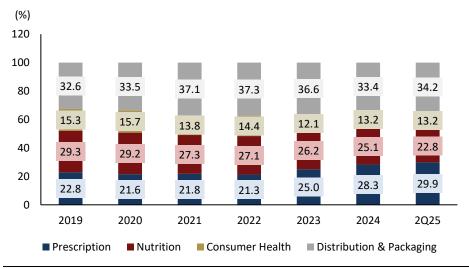
Figure 5. Domestic vs. Export Sales



In 1H25, international sales rose to 6.8% of total revenue (FY24: 5.5%), supported by the company's overseas expansion initiatives, including a collaboration with Alliance Pharma that enabled KLBF to enter the Thai market

Sources: KLBF, SSI Research

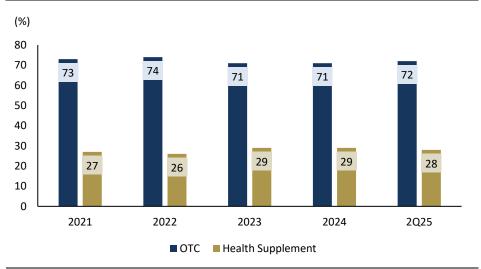
Figure 6. Sales Breakdown by Segment



Despite slower JKN traffic in hospitals, Prescription segment's contribution rose to 29.9% in 2Q25, supported by the company's specialty product expansion and collaborations with prominent partners

Sources: KLBF, SSI Research

Figure 7. Consumer Health's Contribution



Sources: KLBF, SSI Research

OTC remains the primary contributor, supported by the company's solid brand presence built over decades, with flagship products including Promag, Sakatonik, and Extra Joss

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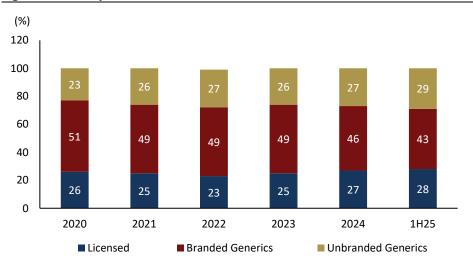
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Figure 8. Prescription Contribution Breakdown



Branded generics' contribution fell to 43% (1Q25: 46%), which we attribute to softer volumes in private hospitals amid tightening BPJS referral program

Sources: KLBF, SSI Research

Figure 9. Specialty Products

Categories	Products				
Piologics	Serplulimab (Zerpidio)				
Biologics	Efesa (Long-Acting EPO)				
	Erythropoietin (Hemapo)				
	Insulin (Ezelin)				
Dissipallan	GCSF (Leucogen)				
Biosimilar	Rituximab (Rituxikal)				
	Trastuzumab (Herzemab)				
	Bevacizumab				

KLBF has diversified its portfolio by offering various specialty products with a focus on oncology, cell therapy, insulin, and vaccines

Sources: KLBF, SSI Research

Figure 10. R&D Run-Rate



In 2Q25, R&D spending rose to 1.7% of sales (2-year avg: 1.3%), reflecting the company's commitment to product innovation and pipeline development

Sources: KLBF, SSI Research

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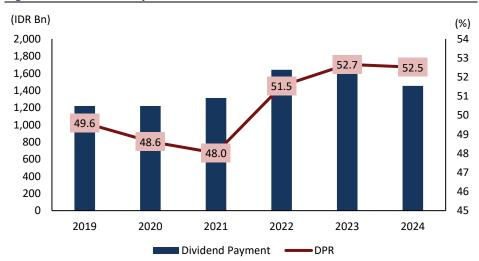
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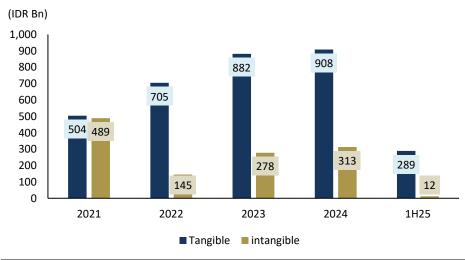
Figure 11. Dividend Payment vs. DPR



In 2024, KLBF maintained its DPR level at 52.5%, reflecting the company's robust balance sheet

Sources: KLBF, SSI Research

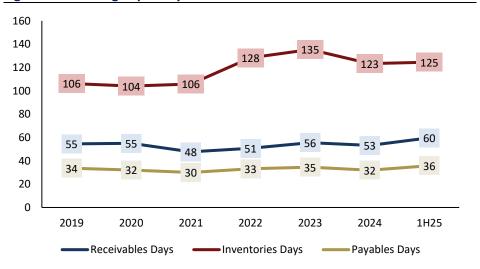
Figure 12. Capital Expenditures



1H25 capex remained low, reflecting the company's cautious stance amid weak purchasing power, and consistent with its revised guidance of 6-8% growth for both top and bottom lines

Sources: KLBF, SSI Research

Figure 13. Working Capital Cycle Trends



Sources: KLBF, SSI Research

Inventory days rose to 125, reflecting softer macroeconomic conditions

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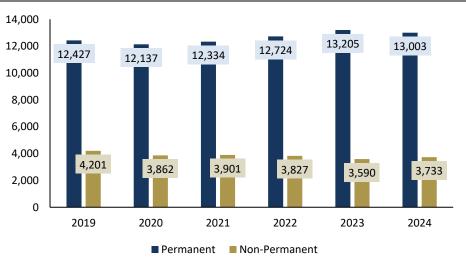
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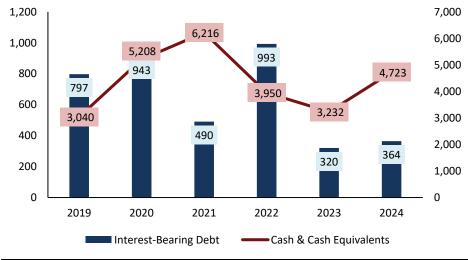




KLBF's workforce count remained stable at around 16,500 employees, supported by cost-efficiency measures

Sources: KLBF, SSI Research

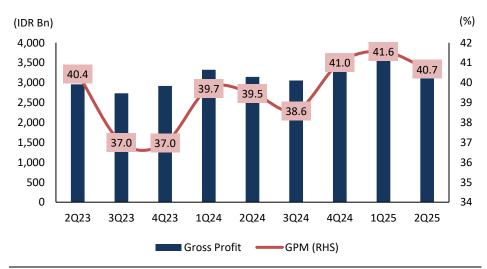
Figure 15. Interest-Bearing Debt vs. Cash & Cash Equivalents



Low debt levels with net cash position

Sources: KLBF, SSI Research

Figure 16. Gross Profit vs. GPM



Sources: KLBF, SSI Research

GPM stood at 40.7% (1Q25: 41.6%; 2Q24: 39.5%), supported by favorable lower raw materials prices

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Figure 17. EBIT vs. EBIT Margin



Sources: KLBF, SSI Research

EBIT margin declined to 12.9% (1Q25: 15.6%; 2Q24: 13.5%), which we attribute to higher A&P run rate of 8.6% (1Q25: 8.0%; 2Q24: 6.5%)

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Figure 18. Management Profile

Figure 18. Management Profile								
Board of Commissi	oners	Position	Years of Experience	(%) Ownership				
	Vidjongtius (60 years old) earned Bachelor's degree in Economics from Trisakti University. He began his career with Kalbe Farma in 1997 and was appointed President Commissioner in May 2024.	President Commissioner	39	-				
	Santoso Oen (60 years old) has been serving as Commissioner of Kalbe Farma since May 2008. He graduated with a Bachelor's degree in Economics from the University of Colorado (1991). Santoso started his career at Kalbe Farma as Director from (2000-2008) and has remained with the company ever since.	Commissioner	37	0.09				
	Ronny Hadiana (54 years old) completed Bachelor's degree in Engineering from Arizona State University (1994) and MBA in Finance and Management Information Systems from the University of Pittsburgh (1996). He has held key roles at various companies, including Medika Komunika Teknologi, Mitra Keluarga Hospital, Karya Hasta Dinamika, and KC Pharmaceuticals Inc. Ronny has been serving as Commissioner of Kalbe Farma since May 2015.	Commissioner	37	0.20				
	Ferdinand Aryanto (52 years old) holds Bachelor's degree in Information Technology (1995). He began his career as a Product Executive at Dankos Laboratories in 1996 and currently holds concurrent positions at Bintang Toedjoe, Saka Farma Laboratories, and Kentanix Supra International. He was appointed Commissioner of Kalbe Farma in May 2024.	Commissioner	29	-				
	Lilis Halim (64 years old) earned Bachelor's degree in Mathematics from the University of New South Wales (1985) and is a certified coach. She brings extensive experience, having served as Commissioner of Towers Watson Indonesia (since 2016) and as Independent Audit Committee Member at Pelita Samudera Shipping Tbk (2018–2019). Lilis was appointed Independent Commissioner of Kalbe Farma in May 2024.	Independent Commissioner	39	-				
	Rhenald Kasali (64 years old) was appointed as the Independent Commissioner of Kalbe Farma in May 2024. He holds a Doctorate in Consumer Economics (1998). Over his career, he has held senior positions at Telkom Indonesia, Angkasa Pura II, and Indomobil Finance Indonesia.	Independent Commissioner	39	-				

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Board of Directors		Position	Years of Experience	(%) Ownership
	Bernadette Ruth Irawati Setiady (62 years old) holds a Master of Science from Cornell University (1986) and has been with the company since 1997. She assumed the role of President Director in May 2024.	President Director	37	0.05
	Sie Djohan (57 years old) brings over two decades of experience in pharma and healthcare, supported by a Pharmacy degree from the University of Indonesia. His prior roles include yeAssistant Marketing Director at Dankos Farma (2001–2006) and President Director of Kalbe Genexine Biologics (2020–present).	Director	28	-
	Mulialie (54 years old) was appointed as Director of Kalbe Farma in May 2021. He received Bachelor's degree in Economics from Tarumanagara University (1989) and completed the General Management Program at the National University of Singapore in 2010. He began his professional career as an Export Manager at Bintang Toedjoe, a Kalbe subsidiary, before officially joining Kalbe Farma in 1998.	Director	30	0.00
	Jos Iwan Atmadjaja (54 years old) obtained Bachelor's degree in Economics from Parahyangan Catholic University (1993) and MBA in Marketing from the University of Oklahoma City (1996). His professional background includes strategic roles at renowned firms such as Coca-Cola Indonesia, Kalbe International, and Bintang Toedjoe. He has been serving as a Director at Kalbe Farma since May 2021.	Director	28	-
Sources: KLBF, SSI Researce	Kartika Setiabudy (49 years old) appointed as Director of Kalbe Farma in May 2024. She earned Bachelor of Business from the Queensland University of Technology (1997). Kartika brings extensive financial and strategic expertise, having held key leadership roles, including General Manager of Financial Planning & Support at Chandra Asri Petrochemical (2018–2020).	Director	27	-

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Financial Highlights

Figure 18. Profit and Loss

Y/E Dec (IDR Bn)	23A	24A	25F	26F	27F
Revenue	30,449	32,628	34,403	37,012	39,952
Cost of Goods Sold	(18,626)	(19,671)	(21,054)	(22,599)	(24,372)
Gross Profit	11,823	12,957	13,349	14,412	15,580
Operating Expenses	(7,800)	(8,316)	(8,553)	(9,207)	(9,941)
Operating Profit	4,023	4,641	4,796	5,205	5,639
EBITDA	4,422	4,884	5,162	5,600	6,059
Net Interest Income	(7)	110	157	207	271
Other Income (Expense)	(108)	(89)	-	-	-
Pre-tax profit	3,606	4,219	4,557	4,986	5,451
Income Tax	(828)	(972)	(1,050)	(1,149)	(1,256)
Profit for Period	2,778	3,247	3,507	3,837	4,194
Minority Interest	(12)	(6)	(6)	(7)	(7)
Net Profit	2,767	3,241	3,501	3,831	4,187

Sources: KLBF, SSI Research

Figure 19. Balance Sheet

Y/E Dec (IDR Bn) 23A 24A 25F **26F** 27F Cash & Cash Equivalents 3,232 5,514 4,723 6,686 8,152 Receivables 5,826 4,652 4,865 5,017 5,398 Others 8,977 9,645 8,033 7,600 8,391 **Total Current Assets** 15,918 17,188 18,922 21,060 23,623 **Fixed Assets** 7,978 8,269 8,412 8,578 8,576 Other Non-Current Assets 3,162 3,973 3,998 4,012 4,015 **Total Assets** 27,058 29,430 31,332 33,650 36,214 ST. Bank loan 176 121 269 238 207 Payables 2,025 2,188 1,585 1,811 1,898 Other current Liability 1,538 2,106 2,329 2,481 2,195 **Total Current Liabilities** 3,243 4,186 4,331 4,561 4,845 IT. Debt 298 65 58 50 43 Other LT Liabilities 396 588 466 475 483 **Total Liabilities** 3,938 4,839 4,855 5,086 5,371 Minority Interest 1,701 1,802 1,808 1,815 1,822 **Total Equity** 23,120 24,590 26,477 28,564 30,843

Sources: KLBF, SSI Research

We project revenue to grow at 2024–27F CAGR of +7.0%, supported by the company's expansion into specialty products and its strong market leadership across core segments,...

...coupled with robust balance sheet

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Figure 20. Cash Flow					
Y/E Dec (IDR Bn)	23A	24A	25F	26F	27F
Net Profit	2,767	3,241	3,501	3,831	4,187
D&A	567	641	762	821	880
Changes in Working Capital	(268)	576	(770)	(729)	(814)
Others	(297)	564	9	31	38
Operating Cash Flow	2,769	5,022	3,502	3,953	4,292
Capital Expenditure	(852)	(1,485)	(929)	(999)	(879)
Others	(315)	(274)	-	-	-
Investing Cash Flow	(1,167)	(1,759)	(929)	(999)	(879)
Net - Borrowing	(547)	(190)	(50)	(50)	(50)
Other Financing	(1,772)	(1,582)	(1,733)	(1,732)	(1,896)
Financing Cash Flow	(2,319)	(1,772)	(1,783)	(1,782)	(1,946)
Net - Cash Flow	(717)	1,491	790	1,172	1,466
Cash at beginning	3,950	3,232	4,723	5,514	6,686
Cash at ending	3,232	4,723	5,514	6,686	8,152

Sources: KLBF, SSI Research

Figure 21. Key Ratios

Y/E Dec	23A	24A	25F	26F	27F
Gross Profit Margin (%)	38.8	39.7	38.8	38.9	39.0
Operating Margin (%)	13.2	14.2	13.9	14.1	14.1
EBIT Margin (%)	13.2	14.2	13.9	14.1	14.1
Pre-Tax Margin (%)	11.8	12.9	13.2	13.5	13.6
Net Profit Margin (%)	9.1	9.9	10.2	10.3	10.5
Debt to Equity (%)	1.4	1.5	1.1	0.9	0.7
Dividend Yield (%)	2.9	2.3	2.6	2.8	3.1
BVPS (IDR)	493	525	565	609	658
Net Gearing (x)	NC	NC	NC	NC	NC

Sources: KLBF, SSI Research

Figure 22. Peer Comparables

		Market	Last				2026F		
Company	Rating	Сар	Price	TP	EPS Gwt	P/E	P/B	Div. Yield	ROE
Ticker		(IDR Tn)	(IDR)	(IDR)	(%)	(x)	(x)	(%)	(%)
ICBP IJ	BUY	112.0	9,600	14,000	13.5	9.8	1.5	4.5	15.6
INDF IJ	BUY	67.6	7,700	9,100	6.4	5.7	0.9	7.2	15.9
UNVR IJ	BUY	67.9	1,780	2,100	7.9	13.6	22.5	6.5	183.0
KLBF IJ	BUY	62.0	1,325	1,600	9.4	16.2	2.2	2.8	13.9
SIDO IJ	BUY	16.4	545	700	9.0	12.5	4.4	7.2	36.1
Sector		325.8			9.9	11.1	5.6	5.2	48.2

Sources: KLBF, SSI Research

Solid operating cash flow resulting in...

...net cash position throughout

KLBF currently trades at 26F P/E of 16.2x (45.6% premium to the sector)

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