Bloomberg: DCII.IJ | Reuters: DCII.JK

Telco Infra Sector





Non-Rated

| Target Price (IDR) | _ |
|----------------------|---|
| Potential Upside (%) | _ |

| Price Comparison | |
|--------------------------|-----|
| Cons. Target Price (IDR) | N/A |
| SSI vs. Cons. (%) | N/A |

| Stock Information | |
|------------------------------|---------------|
| Last Price (IDR) | 40,875 |
| Shares Issued (Mn) | 2,384 |
| Market Cap. (IDR Bn) | 104,408 |
| 52-Weeks High/Low (IDR) | 59,050/32,525 |
| 3M Avg. Daily Value (IDR Bn) | 0.0 |
| Free Float (%) | 22.4 |
| Shareholder Structure: | |
| Otto Toto Sugiri (%) | 29.9 |
| Marina Budiman (%) | 22.5 |
| Han Aming Hanifia (%) | 14.1 |
| Anthoni Salim (%) | 11.1 |
| Public (%) | 22.4 |
| | |

| Stock Performance | | | | | | | |
|-------------------|-------|------|------|------|--|--|--|
| (%) | YTD | 1M | 3M | 12M | | | |
| Absolute | 1.9 | 11.6 | 24.3 | 30.6 | | | |
| JCI Return | 6.4 | 6.6 | 11.8 | 11.7 | | | |
| Relative | (4.5) | 5.0 | 12.5 | 18.8 | | | |



Company Background

DCI Indonesia, established in 2011 at the DCI H1 Main Campus in Cibitung, launched its first data center, JK1, with initial capacity of 3MW. In 2023, DCII expanded its network and capacity to 83MW with seven data centers located across three different sites. DCII serves over 250 clients, including retailers, wholesalers, and hyperscalers.

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Powering the Digital Revolution

With total installed capacity of 83MW (~32% market share), DCI Indonesia Tbk (DCII), the leading data center provider in the country, is poised to ride the growth in major global tech expansions with projected domestic capacity increase at CAGR of 30% in 2023-27F. Its competitive edge, of being the first and only Tier-IV data center in ASEAN, has allowed DCII to book solid financial growth, achieving revenue CAGR of 28.3% from 2018-23 with 2023 EBITDA margin exceeding 60% and EPS growth of 40%, outperforming global competitors like Equinix and Digital Realty. However, quality does come at a price given annualized 2024 P/E of 162.7x and EV/EBITDA of 102.1x.

Market leader with ~32% share. DCII, with current 83MW capacity (32% market share) up from 7MW (10% share) in 2018, has established itself as the leading player in Indonesia's data center industry and solidified its dominance by launching Southeast Asia's first Al-equipped, Tier-IV data center, E1, in Jakarta. Having already spent IDR 288 billion in 1H24 of its full-year capex budget, the company is developing another data center, JK6 with potential capacity of up to 36MW, to commence operations in 1H25. Upon completion, the JK6 data center will increase DCII's total capacity by +43% to over 100MW.

Beneficiary of Indonesia's tripling in data center capacity to 1,000MW+ by 2027. Indonesia's data center industry is poised for substantial growth as the global economy increasingly embraces data and Al-driven operations. 2018-22 CAGR for data center capacity was 30%, and in 2023 alone, the growth exceeded 39% to 316MW. Given its low vacancy rates, Indonesia is also well-positioned to benefit from spillover demand from Singapore. Major tech giants (hyperscalers) such as Google, Microsoft and AWS, which are heavily focused on cloud and Al services, will be key growth drivers. We project Indonesia's data center capacity to more than triple, from 316MW to over 1,000MW, reflecting 2023-27F CAGR of over 35%.

Strong financial performance: 2018-23 EPS CAGR of 42.3%. Led by CEO Toto Sugiri, DCII's expertise in data centers has fueled strong financial growth, achieving revenue CAGR of 28.3% from 2018-23 and EBITDA margin exceeding 60% in 2023, outperforming global competitors like Equinix and Digital Realty. On the bottom line, the company reported robust EPS growth of 40.7% in 2022 and 39.9% in 2023. Looking ahead, the company over the longer run plans further expansion by building a new, renewable-powered complex in Bintan. Our recent visit to DCII suggest that the company is well-managed with plenty of growth opportunities ahead on rising data usage in Indonesia. However, in terms of valuation, the stock trades at a premium with annualized 2024 P/E of 181.8x and EV/EBITDA of 108.5x.

| Forecast and Valuations (at closing | price IDR40,8 | 75 per shar | ·e) | | |
|-------------------------------------|---------------|-------------|-------|--------|--------|
| Y/E Dec | 21A | 22A | 23A | 6M23 | 6M24 |
| Revenue (IDR Bn) | 871 | 1,044 | 1,306 | 633 | 737 |
| EBITDA (IDR Bn) | 563 | 700 | 870 | 423 | 480 |
| EV/EBITDA (x) | 168.5 | 135.1 | 108.5 | 116.3* | 102.1* |
| Net Profit (IDR Bn) | 261 | 368 | 515 | 242 | 299 |
| EPS (IDR) | 110 | 154 | 216 | 102 | 126 |
| EPS Growth (%) | 42.8 | 40.7 | 39.9 | 69.4 | 23.6 |
| P/E Ratio (x) | 357.9 | 254.4 | 181.8 | 201.1* | 162.7* |
| BVPS (IDR) | 510 | 665 | 926 | 767 | 1,052 |
| P/BV Ratio (x) | 77.0 | 59.0 | 42.4 | 51.2 | 37.3 |
| ROAE (%) | 27.0 | 26.3 | 27.1 | 26.5* | 23.9* |
| ROAA (%) | 9.6 | 11.8 | 14.9 | 14.5* | 15.2* |
| Net Gearing (%) | 109.9 | 67.0 | 33.1 | 50.0 | 20.0 |
| *CN122/24 figures are appublished | | | | | |

^{*6}M23/24 figures are annualized

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Telco Infra Sector





BUSINESS OVERVIEW

Founded in 2011 by Toto Sugiri, DCII was one of the pioneers in the Indonesian data center industry. DCII started its business with JK1, its first data center with initial capacity of 3MW. In 2013, JK1 Hub Complex achieved uptime availability of 99.999%, enabling DCII to provide stable and secure client services.

Figure 1. JK1 Hub Complex, 2011-12



Sources: DCII, SSI Research

In 2017, DCII introduced DCI Cloudconnect, a service that allows enterprises to seamlessly link their IT infrastructure with global Cloud Computing services via a private network. That same year, DCII began constructing its second data center, JK2, with a capacity of 7 MW. Since then, DCII has consistently expanded its facilities and services. In 2023, DCII achieved a significant milestone by receiving the Tier IV Gold Certification of Operational Sustainability from the Uptime Institute, making it the first data center company in Southeast Asia to earn this prestigious recognition.

Figure 2. Data Center Tier Comparables

| Parameters | Tier I | Tier II | Tier III | Tier IV |
|------------------------------|-----------|---|-------------|--------------|
| Uptime Guarantee | 99.671% | 99.741% | 99.982% | 99.995% |
| Downtime/year | <28.8 hr | <22 hr | <1.6 hr | <26.3 min |
| Component Redundancy | None | Partial Power and colling redundancy Full N+1 | | 2N or 2N+1 |
| Concurrently Maintainable | No | No | Partially | Yes |
| Compartmentalization | No | No | No | Yes |
| Staffing | None | None 1 Shift 1+ Sh | | 24/7/365 |
| Typical Customer | Retailers | SMBs | Wholesalers | Hyperscalers |

Sources: PhoenixNap, SSI Research

Founded in 2011, DCII was one of the pioneers in the Indonesan data center industry

DCII's first data center, JK1, has initial capacity of 3 MW

In 2017, DCII introduced DCI Cloudconnect, a service that allows enterprises to seamlessly link their IT infrastructure with global Cloud Computing services via a private network

As a Tier IV data center, DCII boasts uptime guarantee of 99.995% for its clients

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12 September 2024



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Biznet,

Today, DCII operates three data center hubs across Indonesia—Jakarta, Cikarang, and Karawang—with a combined capacity of 83MW. Serving over 250 clients, including retailers, wholesalers, and hyperscalers, DCII continues to lead the market. In 2024, DCII started the construction of additional capacity of 36MW, which will make DCII the first data center player in Indonesia with capacity of > 100MW.

Today, DCII serves over 250+ clients, including retailers, wholesalers, and hyperscalers

Some of DCII's top clients are big-

name telco players In Indonesia,

Indosat,

including

LinkNet

Figure 3. DCII's Telco Clients



Sources: DCII, SSI Research

Figure 4. DCII's Related Parties

| Revenues, COGS, and G&A |
|-------------------------|
| Expenses |
| Revenues and COGS |
| COGS |
| Revenues |
| Revenues, COGS, and G&A |
| Expenses |
| |

Sources: DCII, SSI Research

Figure 5. Data Center Breakdown

| Location | Data Center | Capacity | Notes |
|----------|--------------------|----------|--------------------|
| Cibitung | JK1, JK2, JK3, JK5 | 37 MW | Running |
| Cibitung | JK6 | 36 MW | Under Construction |
| Karawang | H2-01, H2-02 | 27 MW | Running |
| Jakarta | E1 | 19 MW | Running |

Sources: DCII, SSI Research

Some of DCII's related parties including IndoInternet, Fortress Data Services, and Ekagrata Data Gemilang

DCII currently operates three hubs with combined capacity of 83 MW, and is in the process of expanding by adding 36 MW

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12 September 2024



JCI Index 7,761 **FINANCIAL OVERVIEW**

Robust 2Q24 Performance

In 2Q24, DCII posted revenue of IDR 383 billion (+8.0% QoQ, +20.6% YoY), driven largely by its colocation business, which generated IDR 357 billion of revenue (+7.3% QoQ, +19.2% YoY), accounting for 93.3% of the company's top-line. Despite its strong 2Q24 top-line, DCII's EBITDA margin declined slightly to 64.8% (2Q23: 66.5%), primarily due to higher installation and electricity expenses. On its bottom line, DCII booked solid 2Q24 net profit of IDR 157 billion (+10.0% QoQ, +29.9% YoY), partly thanks to lower interest expenses.

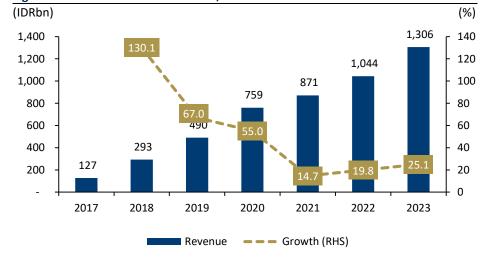
Figure 6. DCII 2Q24 Results

| DCII 2Q24 Results | 2022 | 1024 | 2024 | QoQ | YoY | CB 422 | 60424 | YoY |
|-------------------|------|------|------|------|------|--------|-------|------|
| (IDR Bn) | 2Q23 | 1Q24 | 2Q24 | (%) | (%) | 6M23 | 6M24 | (%) |
| Revenue | 318 | 354 | 383 | 8.0 | 20.6 | 633 | 737 | 16.5 |
| Gross Profit | 190 | 203 | 216 | 6.0 | 13.7 | 379 | 419 | 10.7 |
| EBITDA | 211 | 232 | 248 | 6.9 | 17.5 | 423 | 480 | 13.6 |
| Operating Profit | 165 | 181 | 197 | 9.0 | 19.2 | 332 | 377 | 13.7 |
| Net Profit | 121 | 143 | 157 | 10.0 | 29.9 | 242 | 299 | 23.6 |
| Key Ratios | | | | | | | | |
| GPM (%) | 59.7 | 57.4 | 56.3 | - | - | 59.8 | 56.8 | - |
| EBITDA Margin (%) | 66.5 | 65.5 | 64.8 | - | - | 66.8 | 65.2 | - |
| OPM (%) | 52.0 | 51.0 | 51.4 | - | - | 52.5 | 51.2 | - |
| NPM (%) | 38.0 | 40.2 | 41.0 | - | - | 38.3 | 40.6 | - |

Sources: DCII, SSI Research

In 2017-2023, DCII's top line grew with CAGR of 39.5%. In 2023 alone, it booked revenue of IDR 1.3 trillion (+25.1% YoY), thanks largely to the addition of 19MW of capacity, which brought the company's total capacity to 83MW. Most of the company's 2023 top line (94.5%) came from colocation services, while the rest came from other businesses. Aside from stellar top line, DCII managed to book strong EBITDA margin of 67% in 2023, higher than other 'giant' data center players (Equinox, Digital Realty). In 2024, DCII began constructing another data center with capacity of 36MW, positioning itself to be the first data center player in Indonesia with capacity of > 100MW.

Figure 7. Revenue and Growth Trend, 2017 - 2023



Sources: DCII, SSI Research

Thanks to lower interest charges, DCII booked net profit of IDR 157bn (+10.0% QoQ, +29.9% YoY)...

... while revenue grew to IDR 383bn (+8.0% QoQ, +20.6% YoY) on the back of higher colocation business

During 2017-2023, DCII's top line grew with CAGR of 39.5%...

... and in 2023 alone, it posted revenue of IDR 1.3 trillion (+25.1% YoY), on the back of higher capacity expansions

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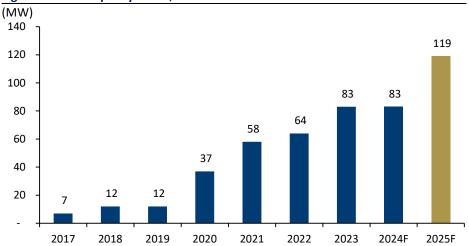
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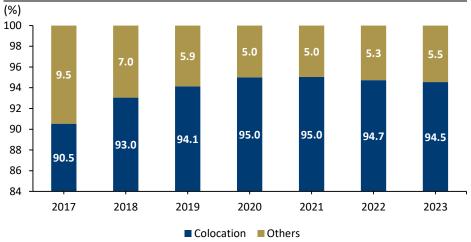
Figure 8. DCII's Capacity Trend, 2017 - 2025F



DCII is building another data center with capacity of 36MW, which will come online in 1H25

Sources: DCII, SSI Research

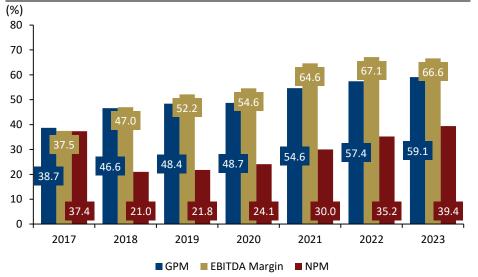
Figure 9. Revenue Mix, 2017 - 2023



Most of DCII's revenues came from colocation services (~94.5% of 2023 top-line)

Sources: DCII, SSI Research

Figure 10. Profit Margins, 2017 - 2023



Sources: DCII, SSI Research

Since 2017, DCII's margins have consistently expanded, driven by its rapid growth and effective cost efficiency measures

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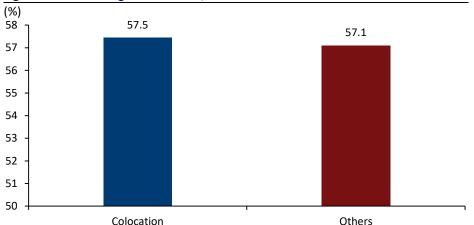
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Sources: DCII, SSI Research

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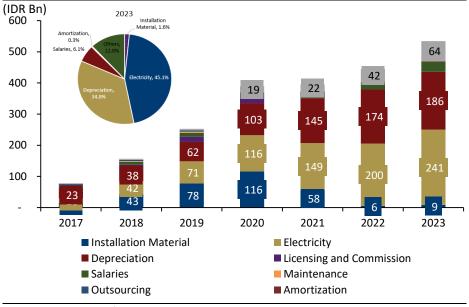


Figure 11. Gross Margin Breakdown, 2023



Similar to other data center companies, DCII's profitability was largely driven by electricity costs (45.1%) and depreciation expenses (34.8%), while labor costs remained minimal due to the automated systems implemented across its complexes.

Figure 12. COGS Trend and Breakdown, 2017 - 2023



Sources: DCII, SSI Research

On its bottom line, DCII posted 2023 net profit of IDR 515 billion (+39.9% YoY) with EBITDA of IDR 870 billion (+24.2% YoY) and relatively high net profit (39%) and EBITDA margins (67%), bringing its 2017-2023 EBITDA and net profit CAGR to 40.4% and 51.3% respectively and underscoring its strong financial performance.

DCII's colocation business offered slightly higher margin (57.5%) than its other businesses (57.1%)

DCII's profitability heavily hinges on electricity and depreciation, which...

... accounted for 79.9% of 2023 COGS

DCII's 2023 net profit stood at IDR 515 billion (+39.9% YoY), ...

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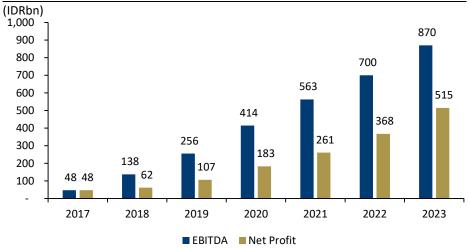
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Figure 13. EBITDA & Net Profit Trend, 2017 - 2023

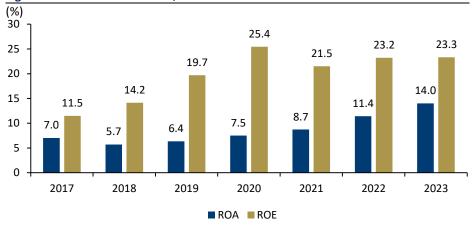


...with EBITDA of IDR 870 billion (+24.2% YoY)

Sources: DCII, SSI Research

Supported by an exceptional management team with over 32 years of experience in the data center industry, DCII achieved solid ROE and ROA of 23% and 14% in 2023, accompanied by favorable gearing (33%) and net debt/EBITDA ratios (84%).

Figure 14. ROA and ROE Trend, 2017 - 2023



excellent management

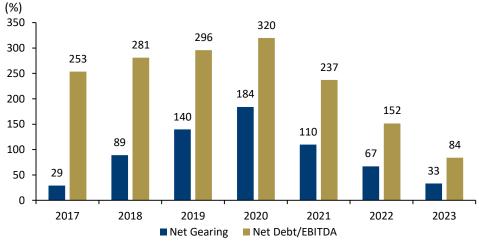
DCII posted favourable 2023 ROE of

23% and ROA of 14% driven by

DCII boasts high and stable ROA and ROE...

Sources: DCII, SSI Research

Figure 15. Solvability Trend, 2017 - 2023



...as well as healthy gearing and net debt/EBITDA ratios

Sources: DCII, SSI Research

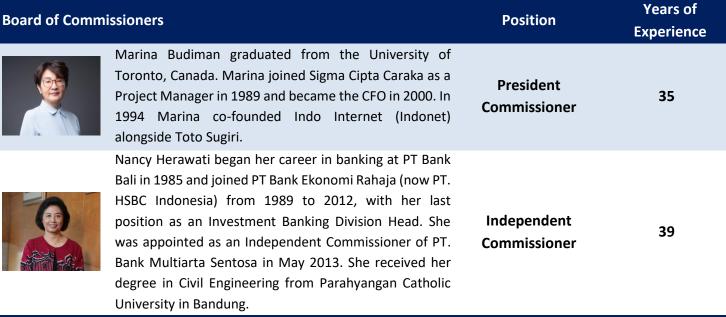
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Telco Infra Sector







| | Offiversity in Bandung. | | |
|------------------|---|---|------------------------|
| Board of Directo | ors | Position | Years of Experience |
| | As DCI's founder and CEO, Otto Toto Sugiri is responsible for the overall business and the main point of communication with key stakeholders, including investors, partners, customers and public. Educated in Germany, Toto is an accomplished IT veteran who began his career in a software company before founding Sigma in 1989. He also founded Indonesia's first Internet Service Provider, Indonet in 1994, and holds an advisory role for the Indonesian Stock Exchange. | CEO & Founder | 35 |
| | Evelyn is the Director of Finance and Corporate Affairs of DCI Indonesia. She previously served as Head of Division Enterprise (2019 - 2022) and held integral positions at PT. Indo Internet Tbk, including Financial Planning Manager (2012-2015) and General Manager of Finance (2015-2019). Her expertise extends beyond her time at PT. Indo Internet Tbk, as she previously served as Assistant Accountant at Pongrass Group Operations Pty Ltd, Sydney (2005 - 2007), and later as Management Accountant at Eyecorp Pty Ltd, Sydney (2007 - 2011). | Director of Finance & Corporate Affairs | 19 |

Sources: DCII, SSI Research

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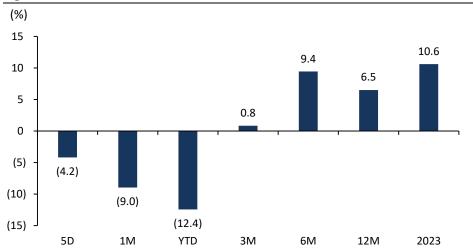
STOCK PERFORMANCE AND OWNERSHIP

Figure 17. DCII Shareholder Structure

| Shareholders | Shares (%) |
|-------------------|------------|
| Otto Toto Sugiri | 29.9 |
| Marina Budiman | 22.5 |
| Han Aming Hanafia | 14.1 |
| Anthoni Salim | 11.1 |
| Public | 22.4 |

Sources: IDX, SSI Research

Figure 18. Stock Performance relative to the JCI



In the last 12M, DCII shares outperformed the JCI by +6.5%, though its YTD performance underperformed the JCI by -12.4%

Toto Sugiri and Marina Budiman are DCII's two largest shareholders, with

total stake of 52.4%

Sources: Bloomberg, SSI Research

Figure 19. Global Data Center Comparables

| | Market | | | 2024F | | |
|-----------------------|----------|---------------|------|-----------|------|------|
| Company Ticker | Сар | EPS Growth | P/E | EV/EBITDA | P/B | ROE |
| | (USD Mn) | (x) | (x) | (x) | (x) | (x) |
| SAP GR | 253,173 | 41.0 | 27.5 | 5.1 | 27.5 | 11.1 |
| EQIX US | 76,856 | 71.7 | 22.0 | 6.2 | 22.0 | 8.3 |
| WELL US | 70,497 | 86.0 | 28.2 | 2.5 | 28.2 | 2.8 |
| DLR US | 49,986 | 89.3 | 22.8 | 2.4 | 22.8 | 3.0 |
| SUI US | 16,141 | 64.9 | 18.9 | 2.2 | 18.9 | 3.3 |
| DCII IJ* | 6,139 | 156.2 | 98.1 | 37.3 | 98.1 | 23.9 |
| MAQ AU | 1,520 | 72.8 | 22.1 | 5.5 | 22.1 | 7.9 |
| Sector | 474,312 | 60.2 | 26.8 | 4.9 | 26.8 | 8.4 |
| *FY24 figures are ann | ualized | | | | | |

 ${\it Sources: Bloomberg, SSI Research}$

Compared to its global peers, DCII is projected to deliver substantial ROE of 23.9% in 2024F, despite being valued at a premium EV/EBITDA

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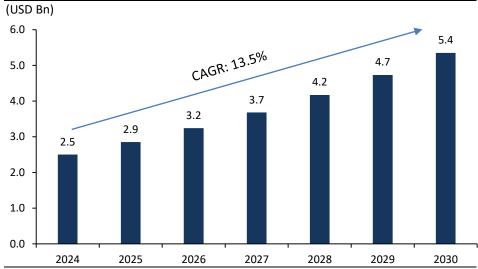


INDONESIA INDUSTRY OVERVIEW

Indonesia is Set to Become the Next Data Center Powerhouse

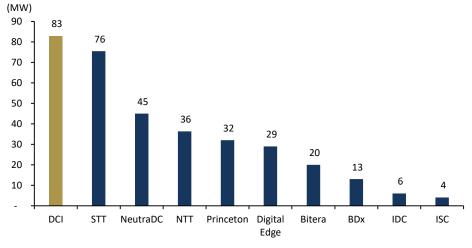
Based on our channel checks, Indonesia's data center industry is poised to become a regional powerhouse, with market potential expected to reach USD 5.4 billion by 2030F, with CAGR of 13.5% from 2024-30F. The growth will be largely fueled by the massive adoption of AI and increased data usage in the coming years. DCI is positioned to lead the market, currently holding approximately 32% of domestic capacity out of a total of ~344 MW, making it the largest data center player in Indonesia.

Figure 20. Indonesia's Data Center Market Value, 2024-30F



Sources: Various Sources , SSI Research

Figure 21. Indonesia's Data Center Capacity Comparables



Sources: Cushman , SSI Research

In 2030F, Indonesia's data center market value is projected to reach USD 5.4 billion...

...with CAGR of 13.5% between 2024-30F

DCII is the largest data center player in Indonesia, with 32% of domestic capacity

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Telco Infra Sector



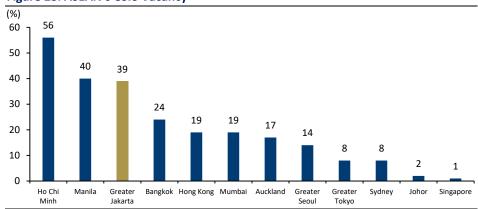
Another reason why Indonesia is poised to become the next global data center hub is its relatively lower cost per MW compared to other regions, coupled with high colocation vacancy rate. This combination offers better cost efficiency and profitability for both customers and data center operators, making Indonesia an attractive destination for data center investments.

Figure 22. ASEAN's Data Center Capacity

| ASEAN | Indonesia | Malaysia | Singapore | Philippines | Thailand | Vietnam |
|--------------|-----------|----------|-----------|-------------|----------|---------|
| In Operation | 260MW | 289MW | 985MW | 71MW | 66MW | 47MW |
| Under Cons | 104MW | 237MW | 54MW | 65MW | 80MW | 11MW |
| Planned | 620MW | 655MW | 295MW | 91MW | 246MW | 36MW |
| Operators | 23 | 16 | 25 | 11 | 25 | 12 |
| Data Centers | 73 | 41 | 51 | 26 | 59 | 29 |
| APAC | Australia | China | Hong Kong | Taiwan | Japan | Korea |
| In Operation | 1,327MW | 4,134MW | 621MW | 266MW | 1,361MW | 605MW |
| Under Cons | 282MW | 820MW | 223MW | 53MW | 285MW | 244MW |
| Planned | 1,480MW | 1,796MW | 224MW | 122MW | 1,720MW | 677MW |
| Operators | 36 | 36 | 20 | 11 | 35 | 26 |
| Data Centers | 143 | 244 | 52 | 41 | 162 | 68 |

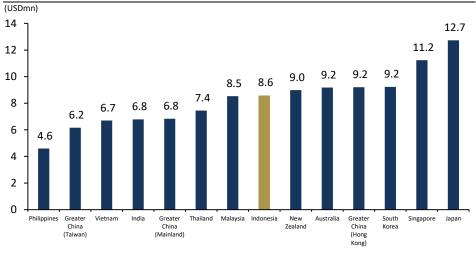
Sources: Cushman , SSI Research

Figure 23. ASEAN's Colo Vacancy



Sources: Cushman , SSI Research

Figure 24. APAC's Cost Per Watt



Sources: Cushman , SSI Research

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With potential of 620 MW capacity

ahead,...

...Indonesia is expected to emerge as one of the largest data center markets in ASEAN

Indonesia's colo vacancy rate is still relatively high compared to other ASEAN countries...

... with much lower cost/watt

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Key Financial Figures

| Profit and Loss | | | | | |
|-----------------------------|-------|-------|-------|-------|-------|
| Y/E Dec (IDR Bn) | 21A | 22A | 23A | 6M23 | 6M24 |
| Revenue | 871 | 1,044 | 1,306 | 633 | 737 |
| Cost of Revenue | (395) | (444) | (534) | (254) | (318) |
| Gross Profit | 476 | 600 | 772 | 379 | 419 |
| Operating Expense | (57) | (72) | (88) | (47) | (42) |
| G&A Expense | (56) | (70) | (82) | (45) | (40) |
| Selling & Marketing Expense | (1) | (2) | (5) | (1) | (2) |
| Other Income (Expense) | - | - | - | - | - |
| Operating Profit | 419 | 528 | 684 | 332 | 377 |
| EBITDA | 563 | 700 | 870 | 423 | 480 |
| Interest Income | 2 | 2 | 7 | 2 | 6 |
| Interest Expense | (88) | (83) | (99) | (52) | (42) |
| Gain (Loss) on Disposal | - | - | - | - | - |
| Other Income (Expense) | (1) | (1) | 0 | (0) | 1 |
| Pre-tax Profit | 333 | 446 | 592 | 282 | 343 |
| Taxes | (71) | (78) | (78) | (40) | (43) |
| Minority Interest | - | - | 0 | - | (0) |
| Net Profit | 261 | 368 | 515 | 242 | 299 |

In 6M24, DCII booked revenue of IDR 737 billion (+16.4% YoY), 56.4% of its 2023 top-line

| Balance Sheet | | | | | |
|----------------------------|-------|-------|-------|-------|-------|
| Y/E Dec (IDR Bn) | 21A | 22A | 23F | 6M23 | 6M24 |
| Cash | 50 | 237 | 404 | 277 | 447 |
| Receivables | 227 | 198 | 265 | 224 | 291 |
| Inventories | 2 | 5 | 9 | 7 | 7 |
| Others | 19 | 2 | 14 | 7 | 19 |
| Total Current Assets | 297 | 442 | 691 | 515 | 764 |
| Net Fixed Assets | 2,679 | 2,752 | 2,961 | 2,700 | 3,148 |
| Other Assets | 15 | 23 | 24 | 132 | 21 |
| Total Assets | 2,992 | 3,218 | 3,676 | 3,347 | 3,933 |
| Payables | 105 | 53 | 58 | 45 | 114 |
| ST. Debt and CMLTD | 95 | 170 | 227 | 196 | 241 |
| Other Current Liabilities | 265 | 245 | 233 | 210 | 237 |
| Current Liabilities | 466 | 468 | 518 | 451 | 591 |
| LT. Debt | 1,291 | 1,128 | 908 | 1,022 | 789 |
| Other LT. Liabilities | 20 | 36 | 44 | 47 | 46 |
| Total Liabilities | 1,777 | 1,632 | 1,470 | 1,520 | 1,427 |
| Minority Interest | - | - | 107 | - | 107 |
| Total Equity | 1,215 | 1,585 | 2,207 | 1,827 | 2,507 |

DCII boasts strong balance sheet structure with low debt/equity ratio of 51.4% (2023)

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By the end of 6M24, DCII had spent around IDR 288 billion of its capex budget

| Cash Flow | | | | | |
|----------------------------|-------|-------|-------|-------|-------|
| Y/E Dec (IDR Bn) | 21A | 22A | 23F | 6M23 | 6M24 |
| Net Profit | 261 | 368 | 515 | 242 | 299 |
| D&A | 145 | 173 | 186 | 91 | 101 |
| Changes in Working Capital | (24) | (31) | (90) | 15 | 36 |
| Operating CF | 383 | 510 | 611 | 348 | 437 |
| Capital Expenditure | (622) | (246) | (395) | (38) | (288) |
| Others | (4) | 7 | 8 | (137) | 38 |
| Investing CF | (626) | (239) | (387) | (176) | (250) |
| Dividend Paid | - | - | - | - | - |
| Net Borrowing | (19) | (87) | (164) | (80) | (103) |
| Others | 237 | 3 | 107 | (53) | (42) |
| Financing CF | 218 | (84) | (57) | (133) | (145) |
| | | | | | |
| Net - Cash flow | (26) | 187 | 167 | 40 | 43 |
| Adjustment | (3) | (1) | (0) | - | - |
| Cash at Beginning | 79 | 50 | 237 | 237 | 404 |
| Cash at Ending | 50 | 237 | 404 | 277 | 447 |

| Key Ratios | | | | | |
|-------------------------|-------|------|------|-------|------|
| Y/E Dec | 21A | 22A | 23F | 6M23 | 6M24 |
| Gross Profit Margin (%) | 54.6 | 57.4 | 59.1 | 59.8 | 56.8 |
| Operating Margin (%) | 48.1 | 50.5 | 52.4 | 52.5 | 51.2 |
| Pretax Margin (%) | 38.2 | 42.7 | 45.3 | 44.6 | 46.5 |
| Net Profit Margin (%) | 30.0 | 35.2 | 39.4 | 38.3 | 40.6 |
| Revenue Growth (%) | 14.7 | 19.8 | 25.1 | 2.7 | 7.1 |
| EBITDA Margin (%) | 64.6 | 67.1 | 66.6 | 66.8 | 65.2 |
| EBITDA Growth (%) | 35.9 | 24.4 | 24.2 | (3.2) | 7.4 |
| Debt to Equity (%) | 114.0 | 81.9 | 51.4 | 66.6 | 41.1 |

Excellent cost efficiency measures translated to lower electricity expenses, enabling DCII to book solid margins

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